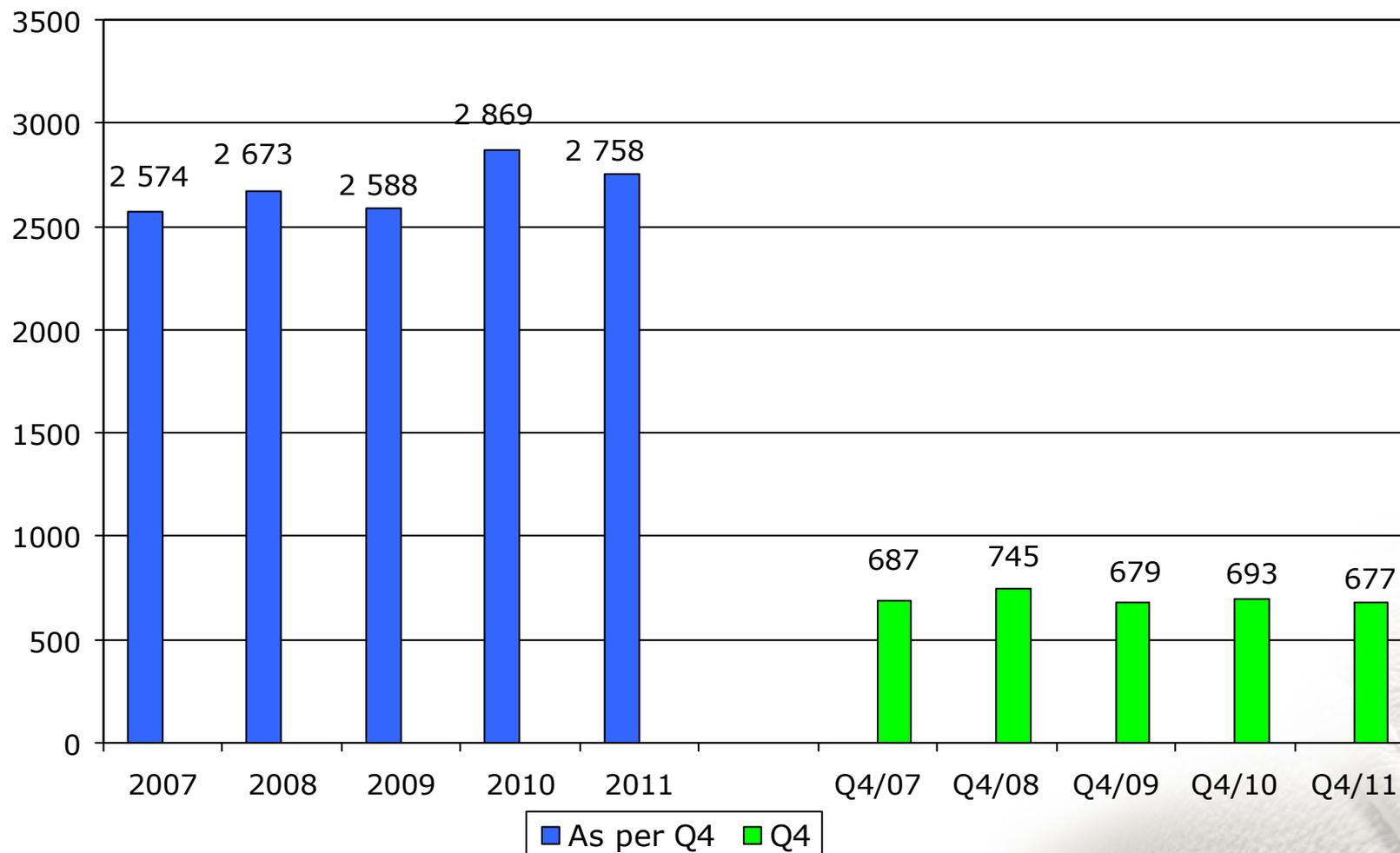


**EKORNES ASA  
2011-Q4**

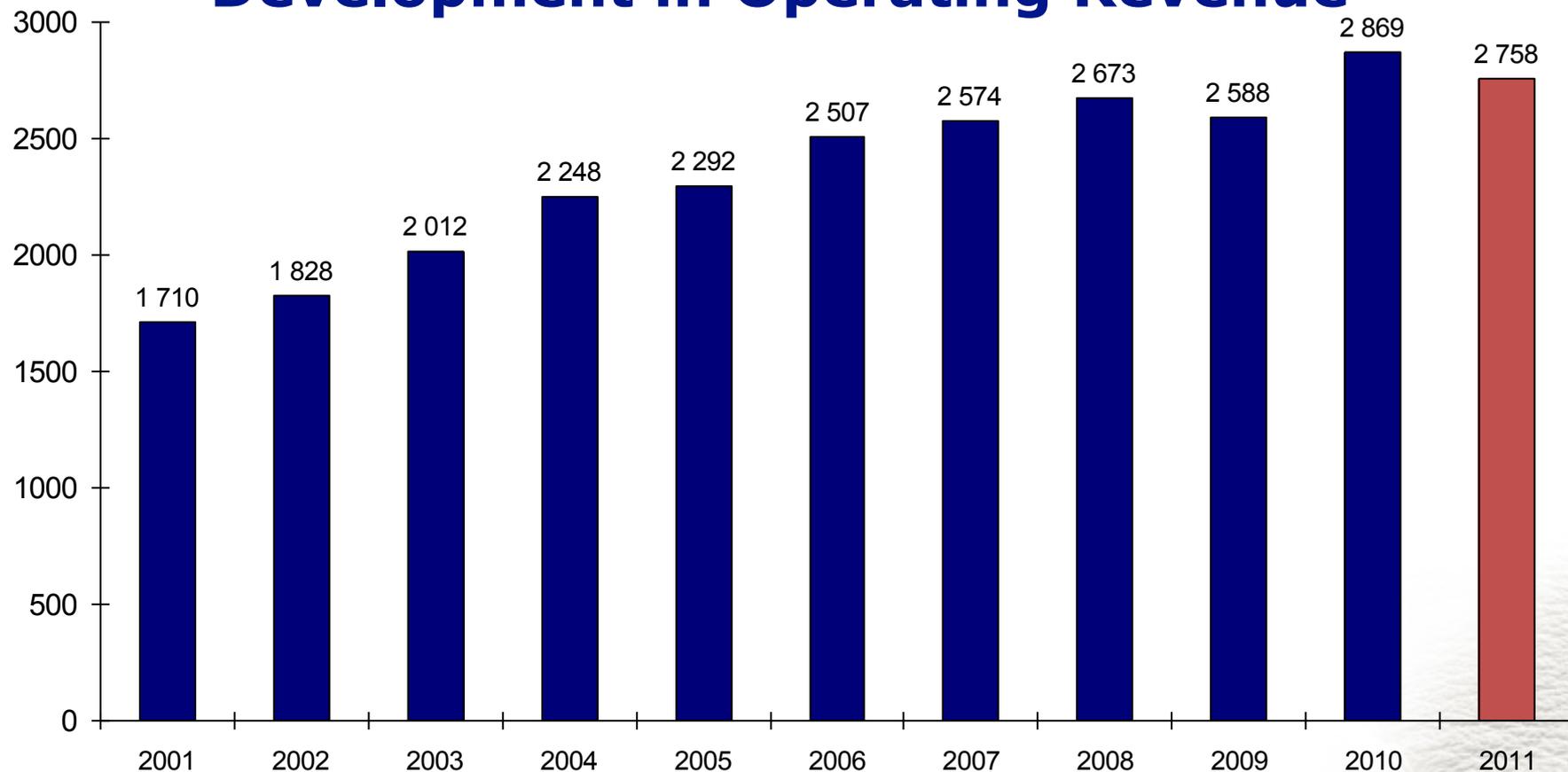
# Ekornes Q4-2011 - Headlines:

- Challenging year – revenues and profit down
- EBIT 2011 MNOK 386.5 (2010: MNOK 534.0).
- Q4 - EBIT MNOK 87.0 (2010: MNOK 120.9).
- Employee bonus: NOK 26.2 mill. - down NOK 10.8 mill.. In Q4 : NOK 3.7 mill.– down NOK 1.8 mill.
- In general, furniture markets still challenging and uncertain. Signs of improvement in some markets (Norway, Central Europe, USA)
- Production capacity – Stressless® down through 2011. Seats per day down (1,674 seats/1,811 seats). Seats per day in Q4 1,604 (1,771 in 2010) Current capacity 1,650 – 1,700 seats (Q1 2011 – 1,830 seats) (all depending on prod.mix).  
Stressless® chairs stable. Stressless® sofa and Ekornes® Collection down.
- Svane® stable– Norway and Finland up.
- Order income in par with capacity. Order book up through Q4 and at a good level.
- Foreign exchange position good. Raw material prices continued up through 2011. However, levelling out and slightly down by year end. Mixed picture into 2012.
- Board of Directors proposing a dividend of NOK 7.50 per share

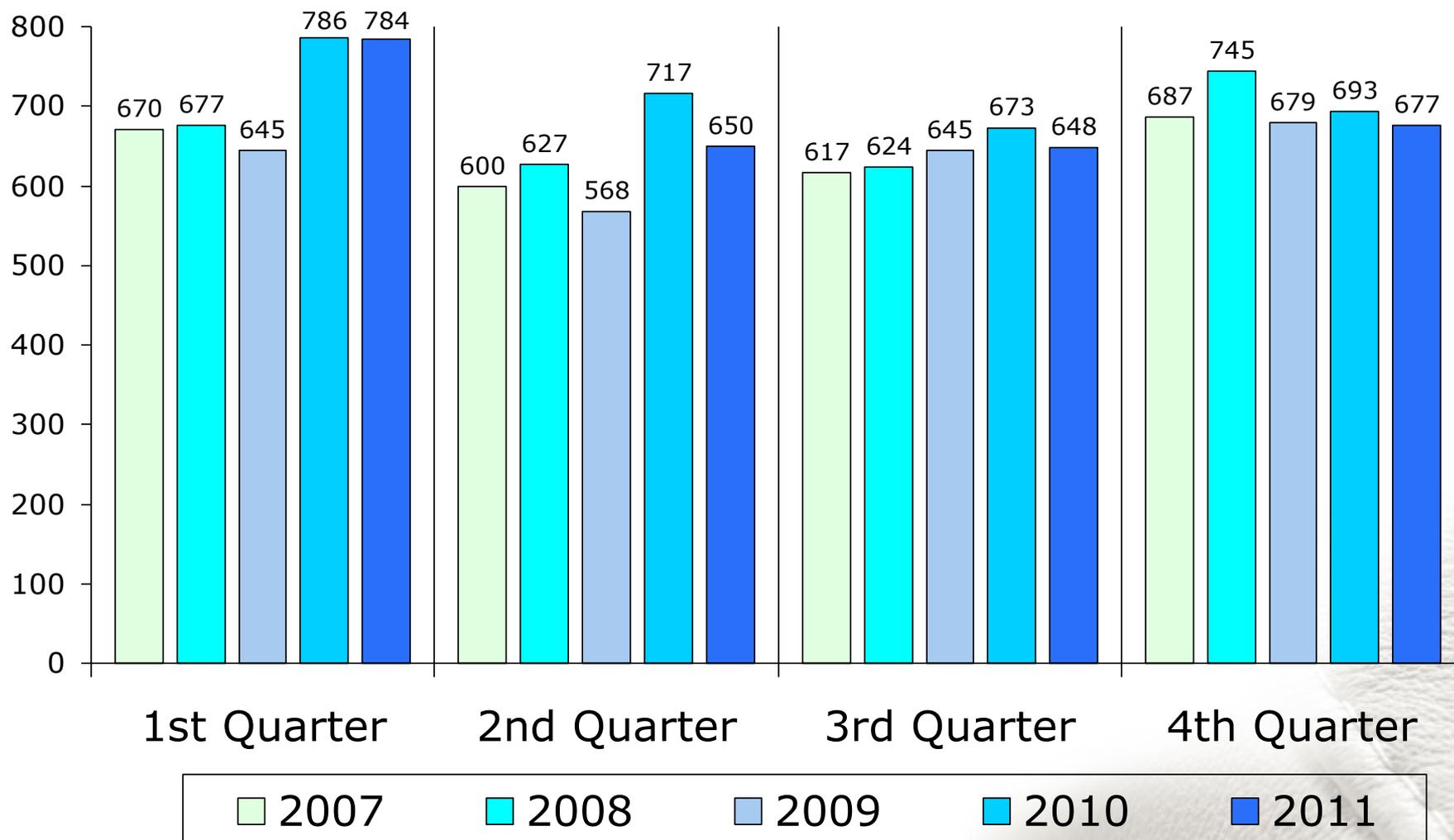
## Development in Operating Revenue



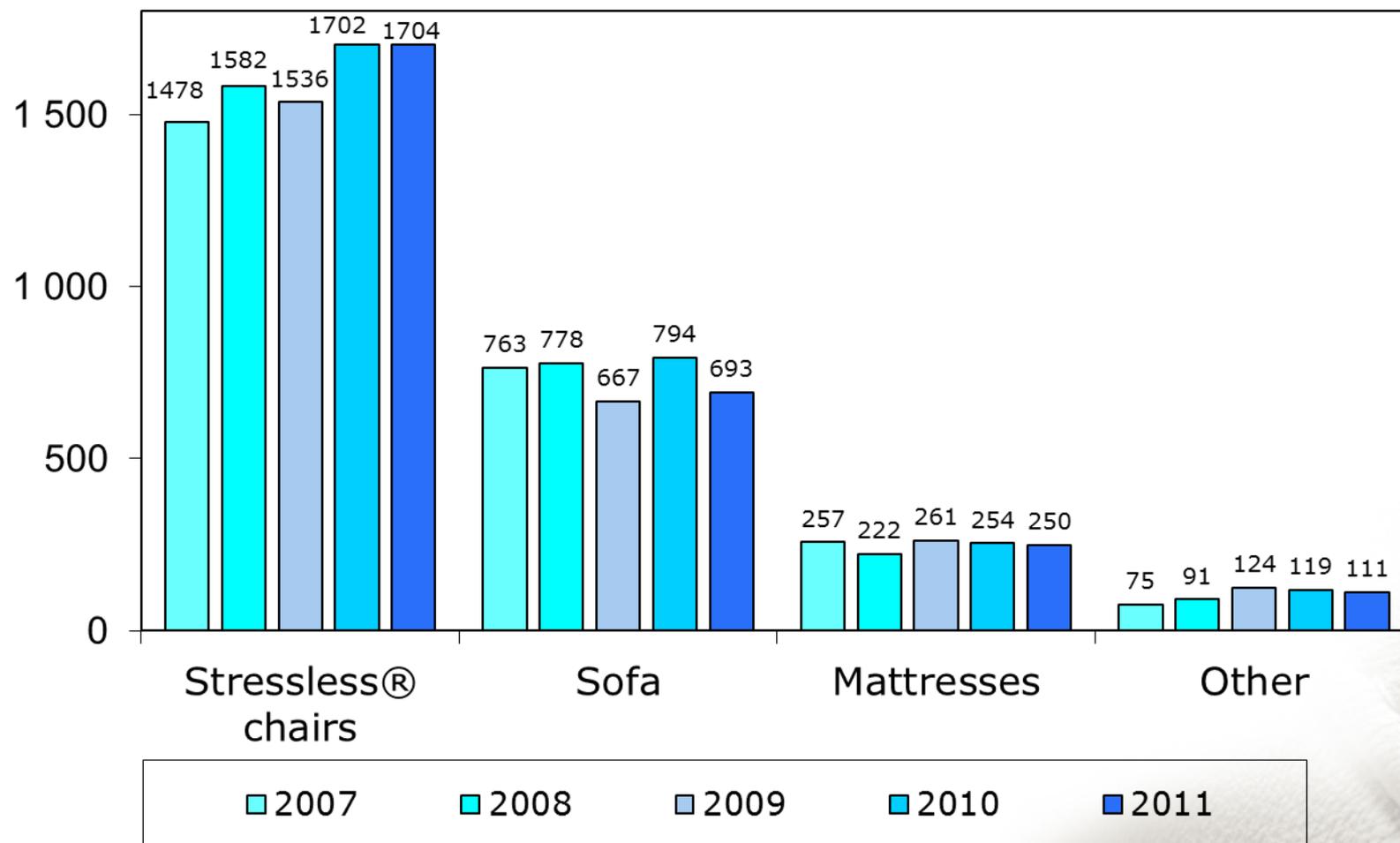
## Development in Operating Revenue



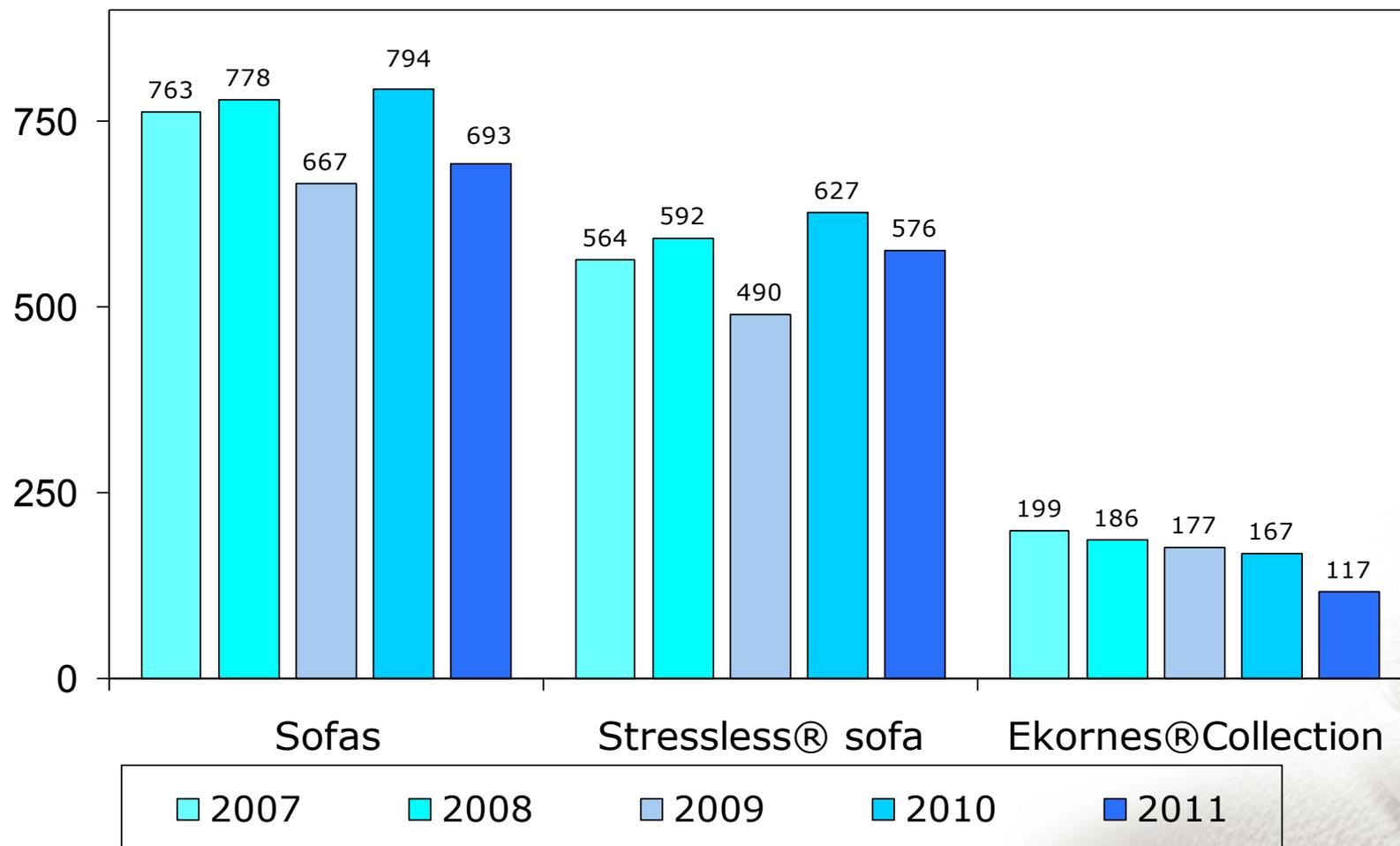
## Quarterly development in Operating Revenue (NOK mill.):



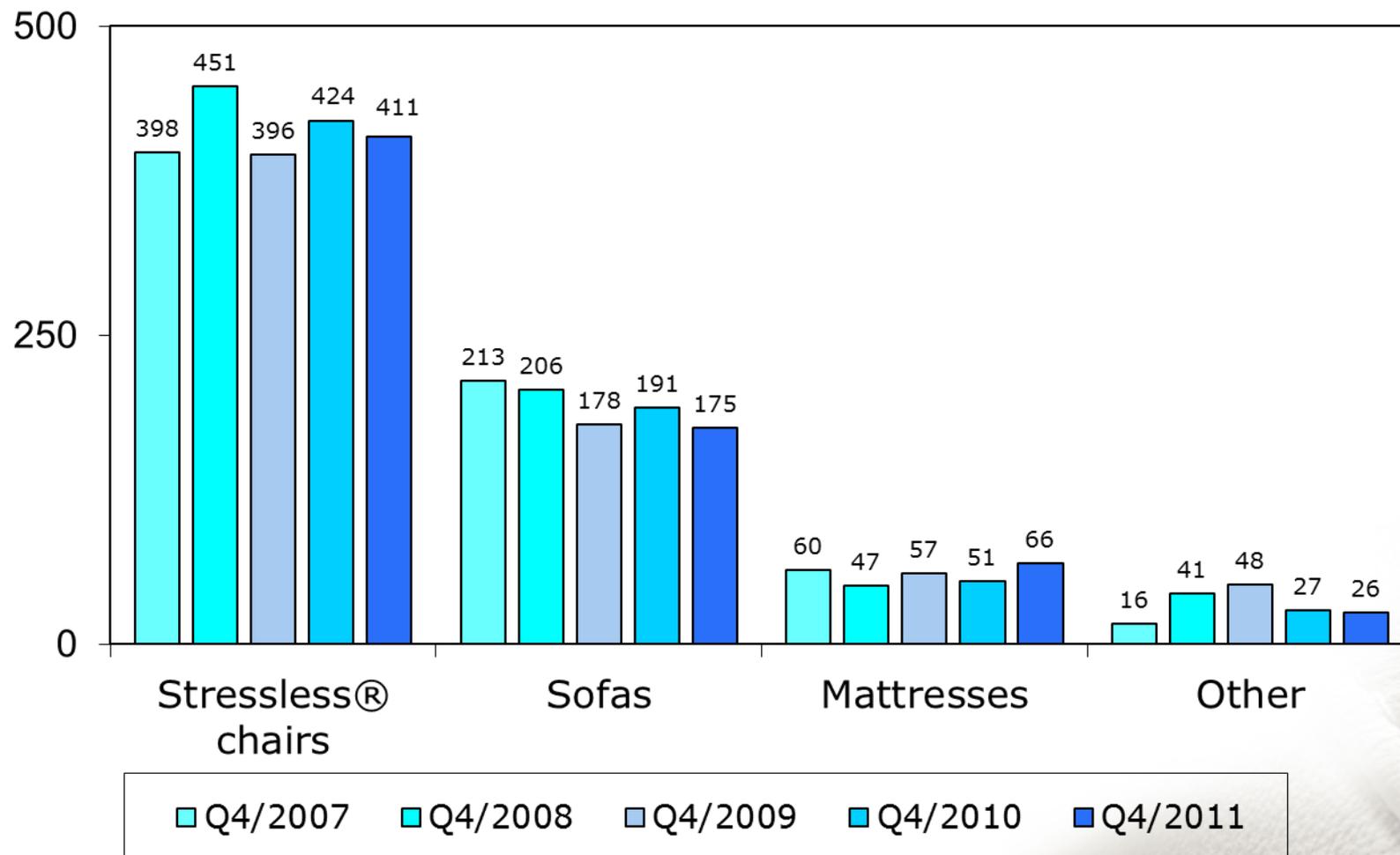
## Distribution of operating revenues – by product area year to date (NOK mill.)



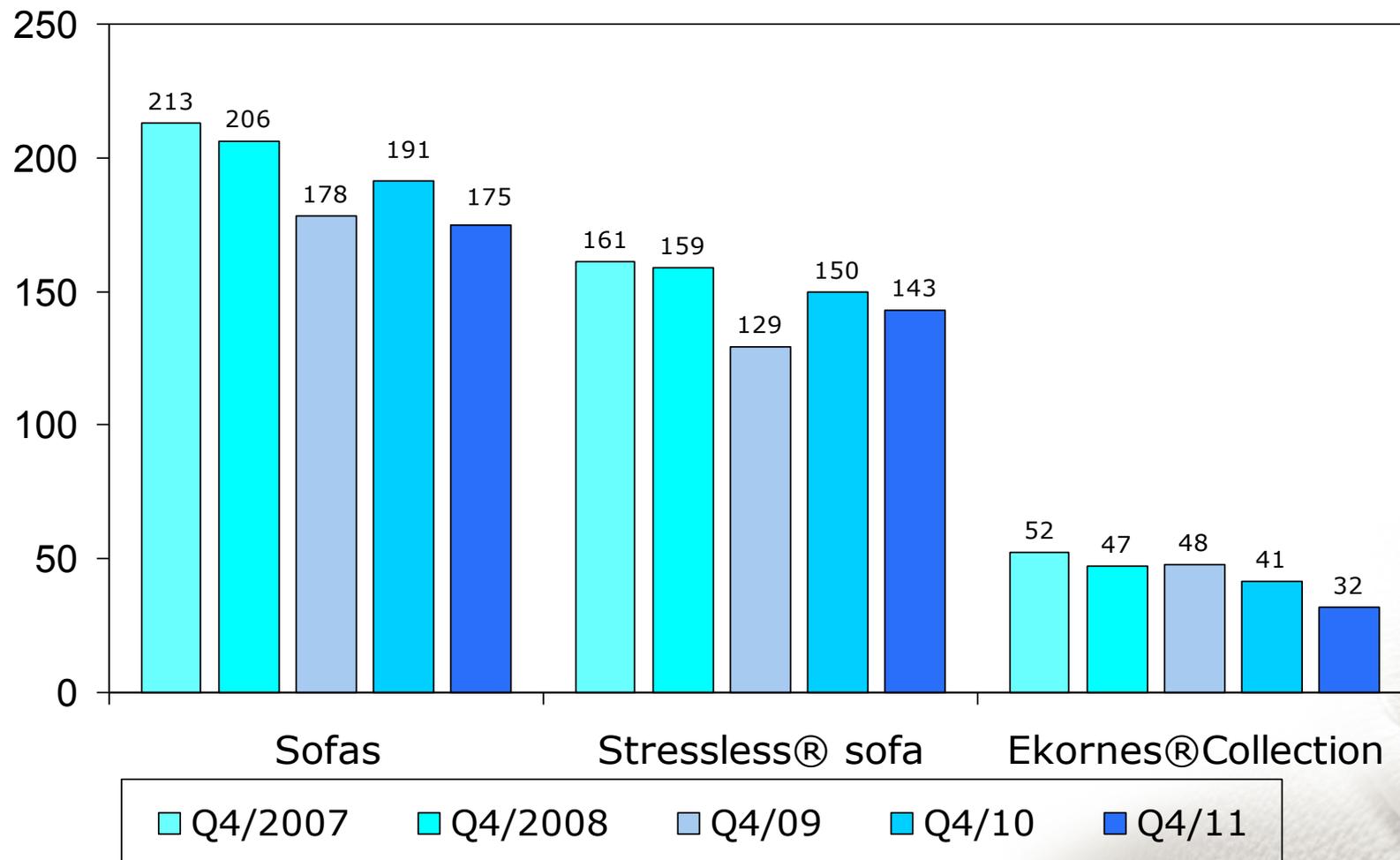
## Distribution of operating revenues – by product area Sofas year to date (NOK mill.)



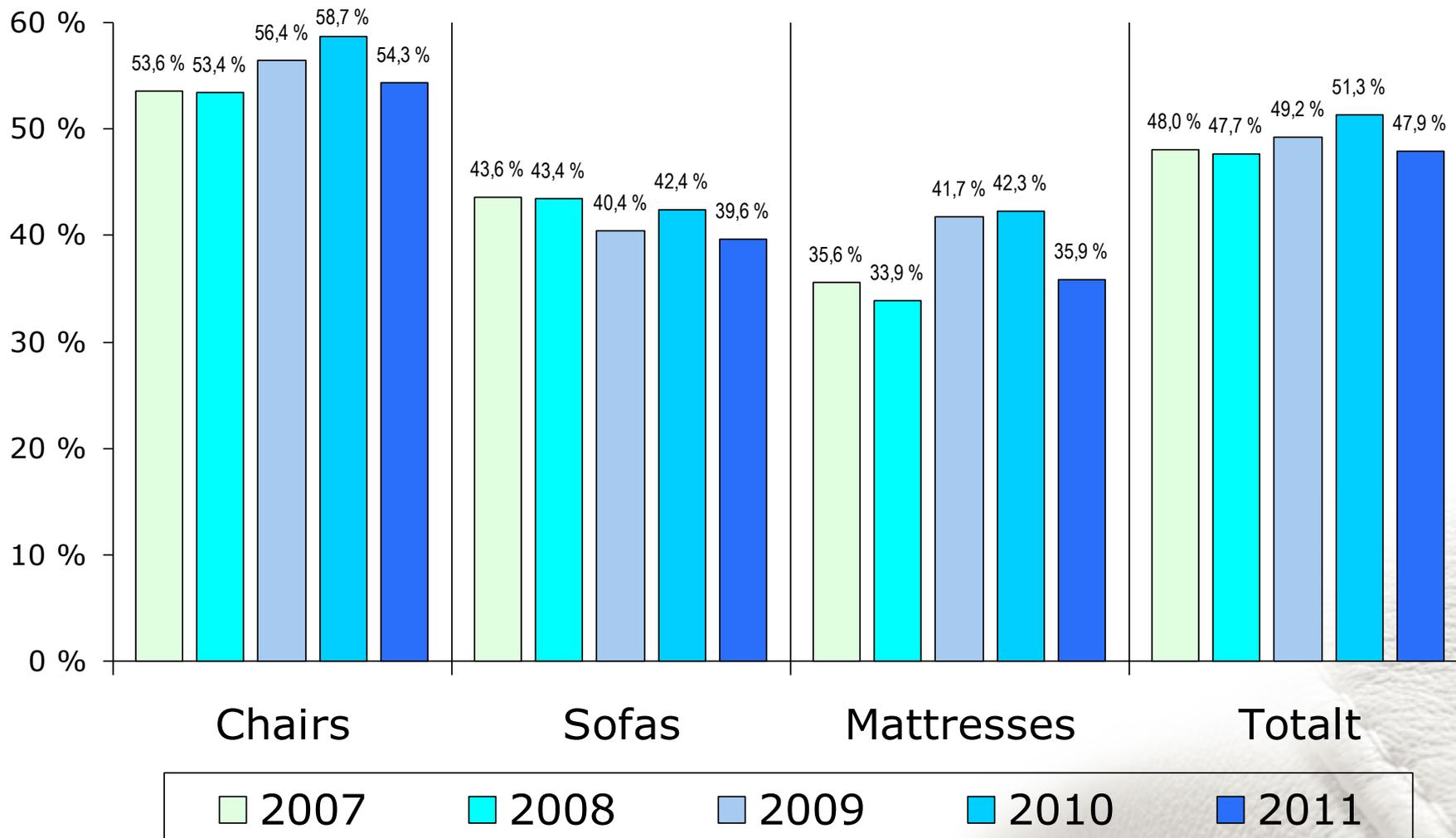
## Distribution of operating revenues – by product area quarterly data (NOK mill.)



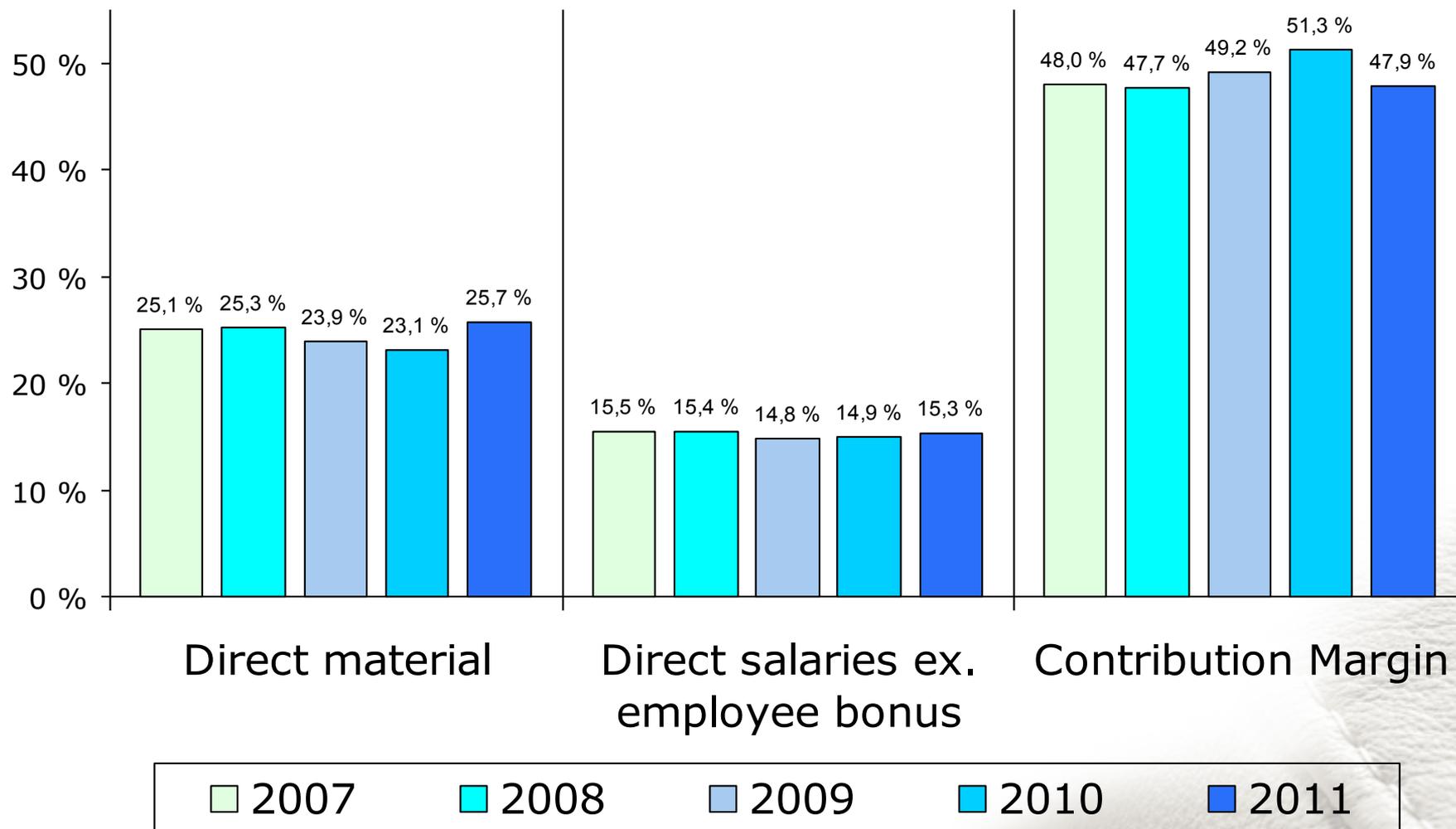
## Distribution of operating revenues – by product area sofas quarterly data (NOK mill.)



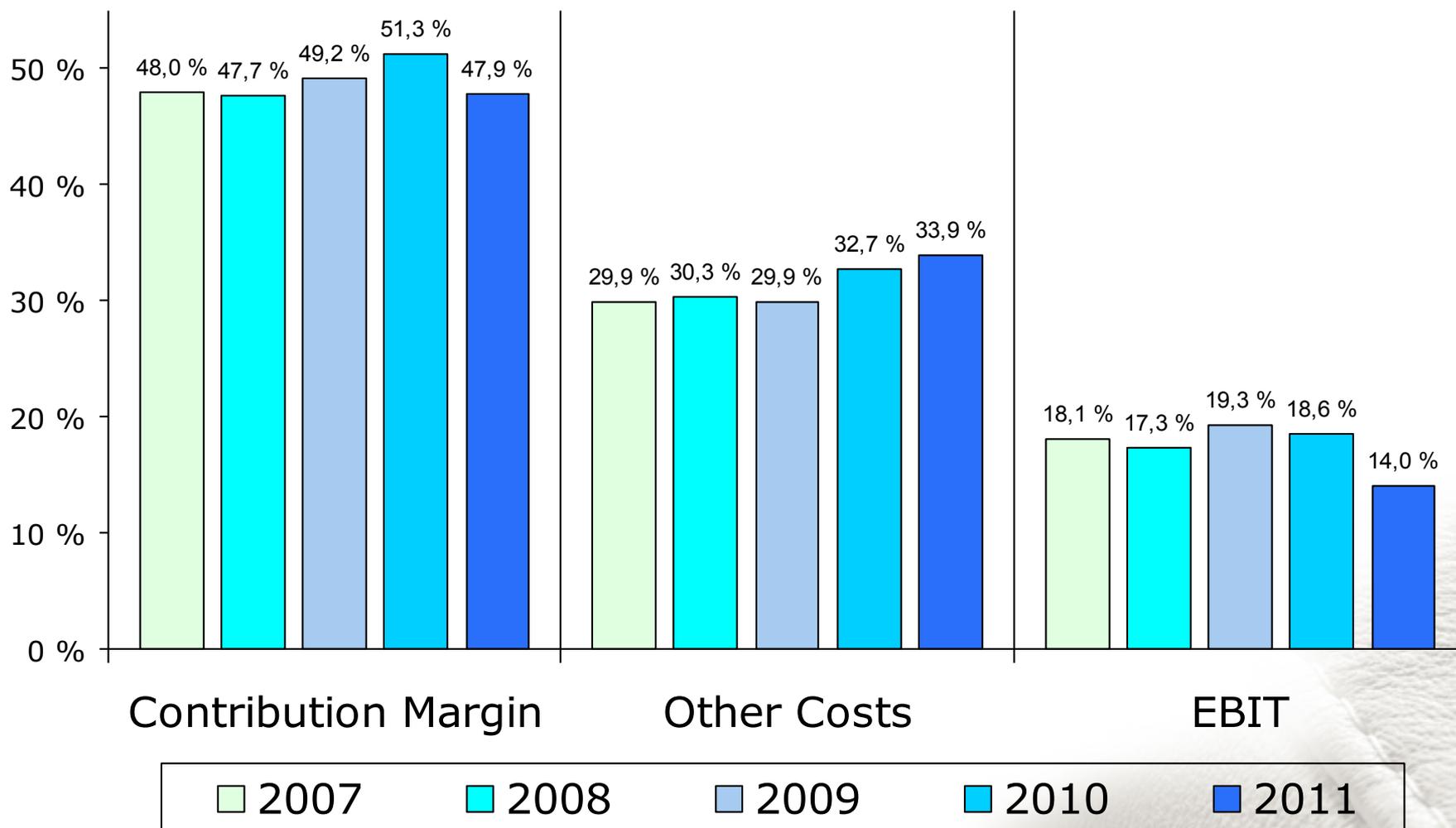
## Contribution margin by product area



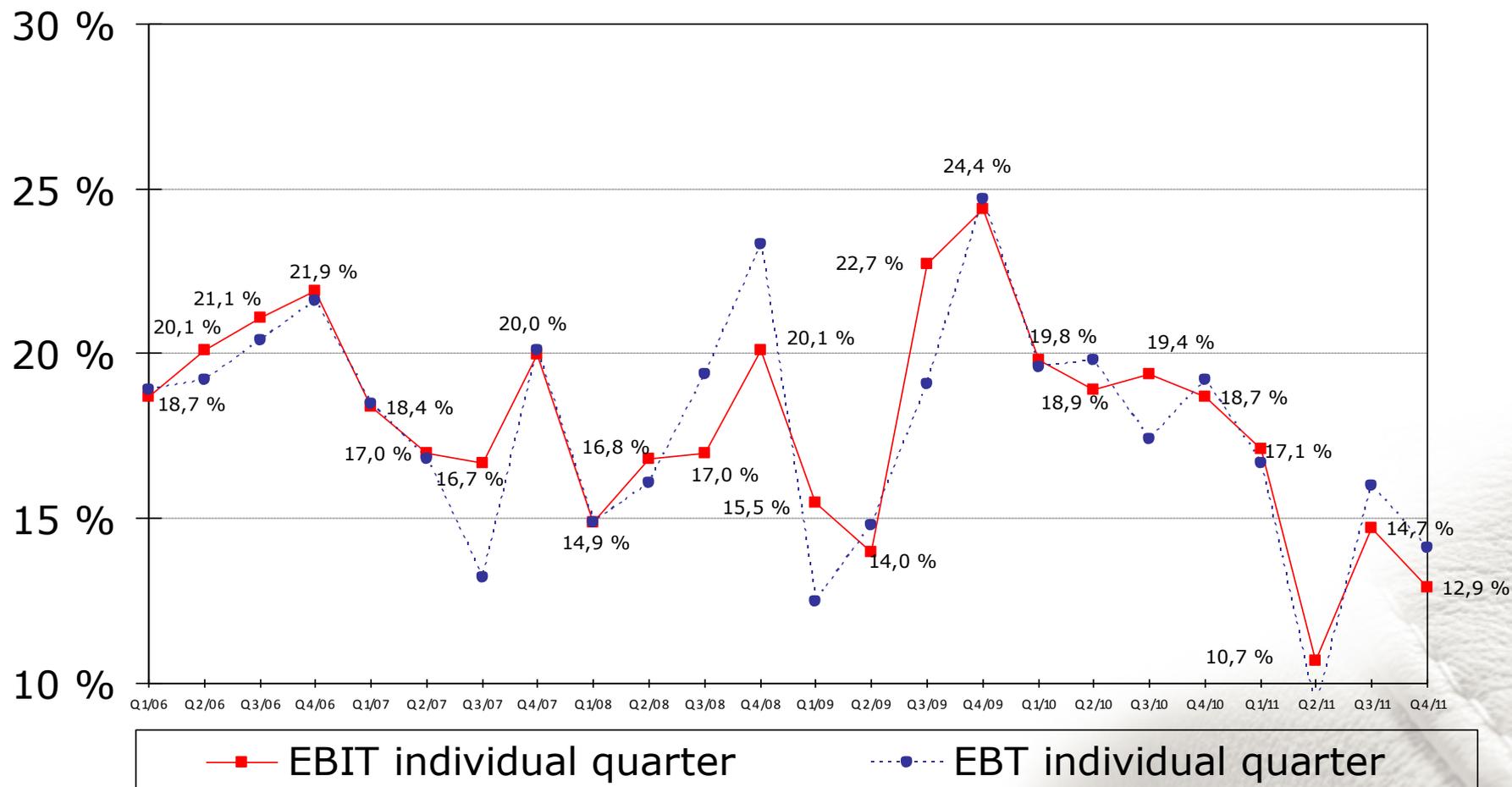
## Development in direct costs



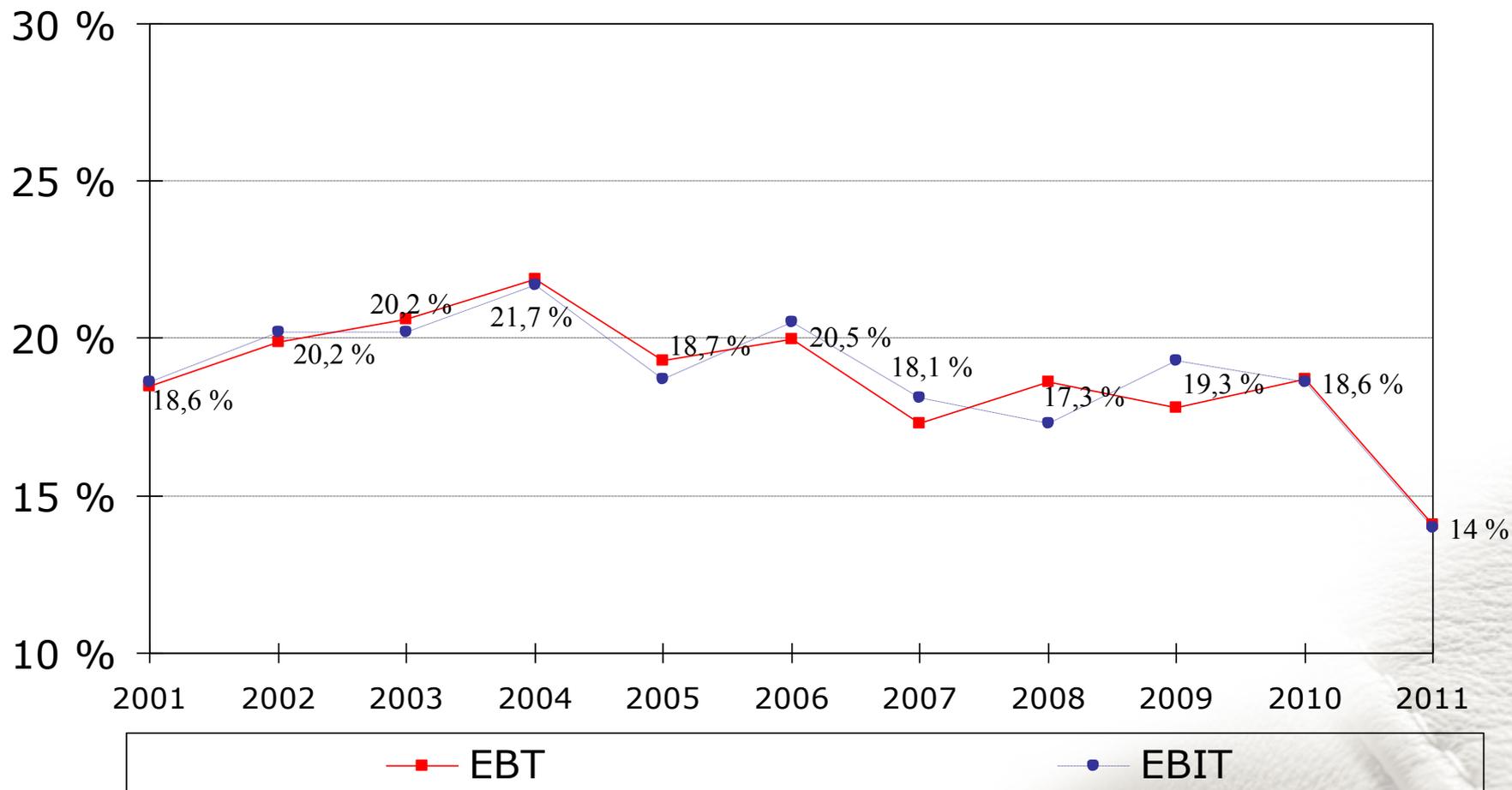
## Contribution and operating margin (EBIT)



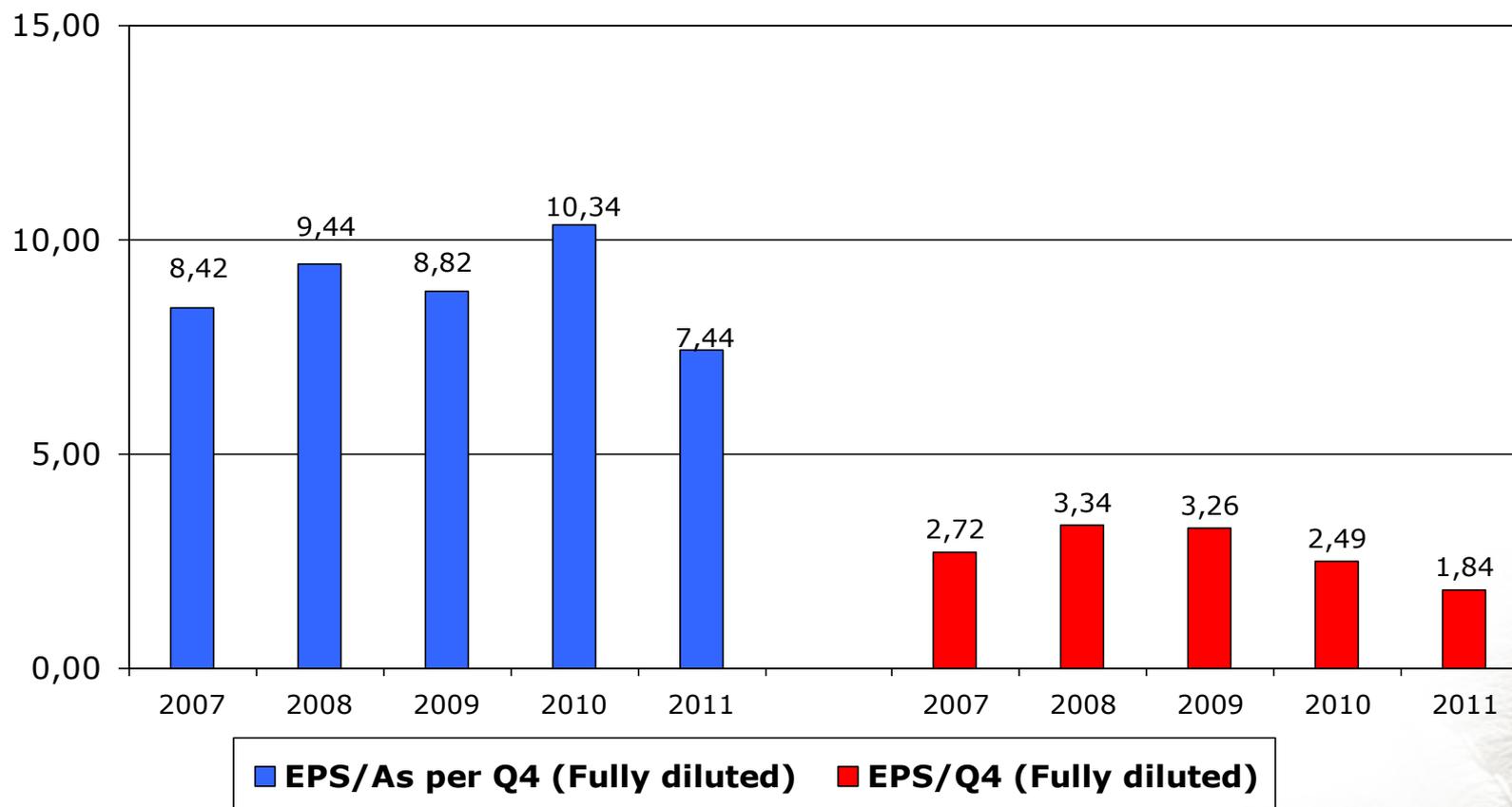
## Development in Operating result (EBIT) and Pre-tax margin (EBT):



## Development in Pre-tax margin (EBT) and Operating result (EBIT):



## Development EPS fully diluted (Figures in NOK)



## Income Statement (NOK mill.)

	2011		2010	
<b>Operating revenues</b>	<b>2,757.6</b>	<b>100.0%</b>	<b>2,868.8</b>	<b>100.0%</b>
Materials	708.4	25.7%	663.1	23.1%
Salaries and social costs	773.5	28.1%	774.9	27.0%
Other operating expenses	763.6	27.7%	780.3	27.2%
Depreciation	125.5	4.6%	116.5	4.1%
<b>Total operating costs</b>	<b>2,371.1</b>	<b>86.0%</b>	<b>2,334.8</b>	<b>81.4%</b>
<b>Operating result</b>	<b>386.5</b>	<b>14.0%</b>	<b>534.0</b>	<b>18.6%</b>
Net financial income/expenses	0.7	0.0%	1.5	0.1%
Profit/loss currency exchange	2.4	0.1%	0.9	0.0%
<b>Ordinary result before taxes</b>	<b>389.6</b>	<b>14.1%</b>	<b>536.4</b>	<b>18.7%</b>
Taxes on ordinary result	115.7	-4.2%	155.5	-5.4%
<b>Ordinary result after taxes</b>	<b>273.9</b>	<b>9.9%</b>	<b>380.9</b>	<b>13.3%</b>
<b>EPS</b>	<b>7.44</b>		<b>10.34</b>	

## Income Statement individual quarter (NOK mill.)

	Q4/11		Q4/10	
<b>Operating revenues</b>	<b>676.7</b>	<b>100.0%</b>	<b>693.0</b>	<b>100.0%</b>
Materials	185.2	27.4%	168.5	24.3%
Salaries and social costs	182.2	26.9%	187.0	27.0%
Other operating expenses	189.3	28.0%	186.1	26.9%
Depreciation	33.0	4.9%	30.5	4.4%
<b>Total operating costs</b>	<b>589.7</b>	<b>87.1%</b>	<b>572.1</b>	<b>82.5%</b>
<b>Operating result</b>	<b>87.0</b>	<b>12.9%</b>	<b>120.9</b>	<b>17.5%</b>
Net financial income/expenses	-0.3	0.0%	0.7	0.1%
Profit/loss currency exchange	8.4	1.2%	10.1	1.4%
<b>Ordinary result before taxes</b>	<b>95.1</b>	<b>14.1%</b>	<b>131.7</b>	<b>19.0%</b>
Calculated taxes ordinary result	-27.4	-4.0%	-40.1	-5.8%
<b>Ordinary result after taxes</b>	<b>67.7</b>	<b>10.1%</b>	<b>91.6</b>	<b>13.2%</b>
<b>EPS</b>	<b>1.84</b>		<b>2.49</b>	

## Balance Sheet (NOK mill.)

	2011	2010
<b>Total Long Term Assets</b>	<b>978.5</b>	<b>961.8</b>
Inventories	264.9	297.5
Trade Debtors	365.6	338.0
Other Current Assets	44.7	35.9
Value of forward contracts	148.0	190.8
Cash and Bank Deposits	297.4	441.3
<b>Total Current Assets</b>	<b>1,120.6</b>	<b>1,303.5</b>
<b>TOTAL ASSETS</b>	<b>2,099.1</b>	<b>2,265.3</b>
<b>Total Equity</b>	<b>1,657.9</b>	<b>1,744.6</b>
Provisions, commitments, deferred tax	57.1	75.1
Trade Creditors	93.5	88.0
Taxes, VAT and national insurance	109.7	145.1
Short term liabilities - bank	0.0	0.0
Other current liabilities	180.9	212.5
<b>Total Liabilities</b>	<b>441.2</b>	<b>520.7</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>2,099.1</b>	<b>2,265.3</b>

## Balance Sheet (NOK mill.)

	Q4/11	Q3/11
<b>Total Long Term Assets</b>	<b>978.6</b>	<b>980.9</b>
Inventories	264.9	289.4
Trade Debtors	365.6	441.8
Other Current Assets	44.7	52.9
Value of forward contracts	148.0	146.6
Cash and Bank Deposits	297.4	146.8
<b>Total Current Assets</b>	<b>1,120.6</b>	<b>1,076.5</b>
<b>TOTAL ASSETS</b>	<b>2,099.1</b>	<b>2,057.4</b>
<b>Total Equity</b>	<b>1,657.9</b>	<b>1,588.5</b>
Provisions, commitments, deferred tax	57.1	57.7
Trade Creditors	93.5	101.3
Taxes, VAT and national insurance	109.7	112.2
Short term liabilities bank	0.0	0.0
Other current liabilities	180.9	197.7
<b>Total Liabilities</b>	<b>441.2</b>	<b>468.9</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>2,099.1</b>	<b>2,057.4</b>

## Development in cash-flow and bank deposits(NOK mill.)

	2011	2010	2009	2008
<b>Net cash flow from:</b>				
Operating activities	330.3	435.8	506.8	405.0
Investing activities	-142.8	-112.4	-99.3	-187.8
Financing activities	-331.4	-257.5	-181.3	-276.2
<b>Net change in cash and cash equivalents</b>	<b>143.9</b>	<b>65.9</b>	<b>226.2</b>	<b>-59.0</b>
Cash and cash equivalents at the beginning of period	441.3	375.4	149.2	208.2
<b>Cash and cash equivalents at the end of period</b>	<b>297.4</b>	<b>441.3</b>	<b>375.4</b>	<b>149.2</b>

## Development in Total Capital, Net-working Capital and Equity (NOK mill.)

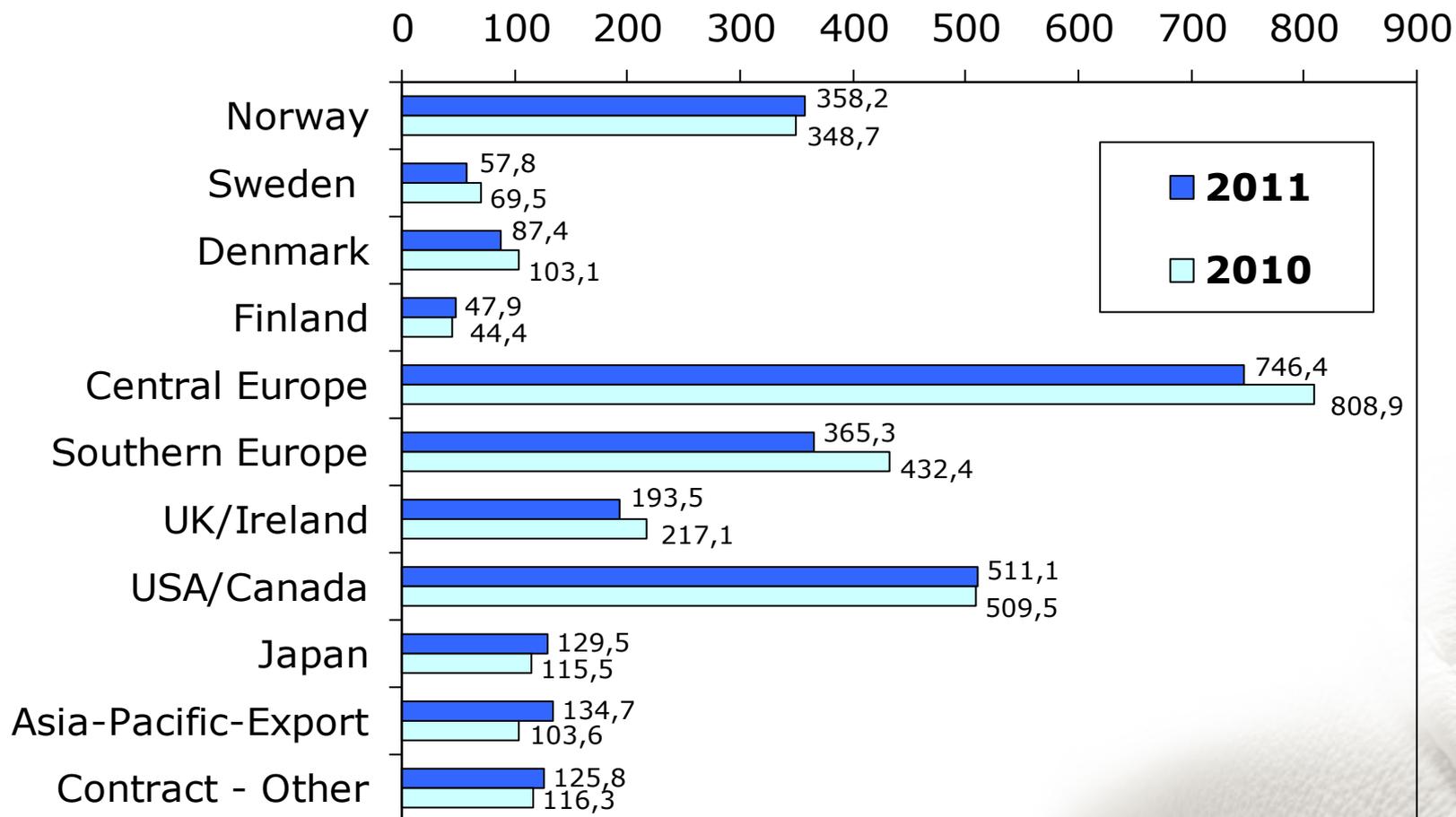
	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>
Total capital	2,099.1	2,265.3	2,047.0	1,919.8
Net-working capital	588.5	667.1	556.7	383.6
Equity	1,657.9	1,744.5	1,570.0	1,103.5
Equity ratio	79.0%	77.0%	76.7%	57.5%

## Change in order influx per market (%)

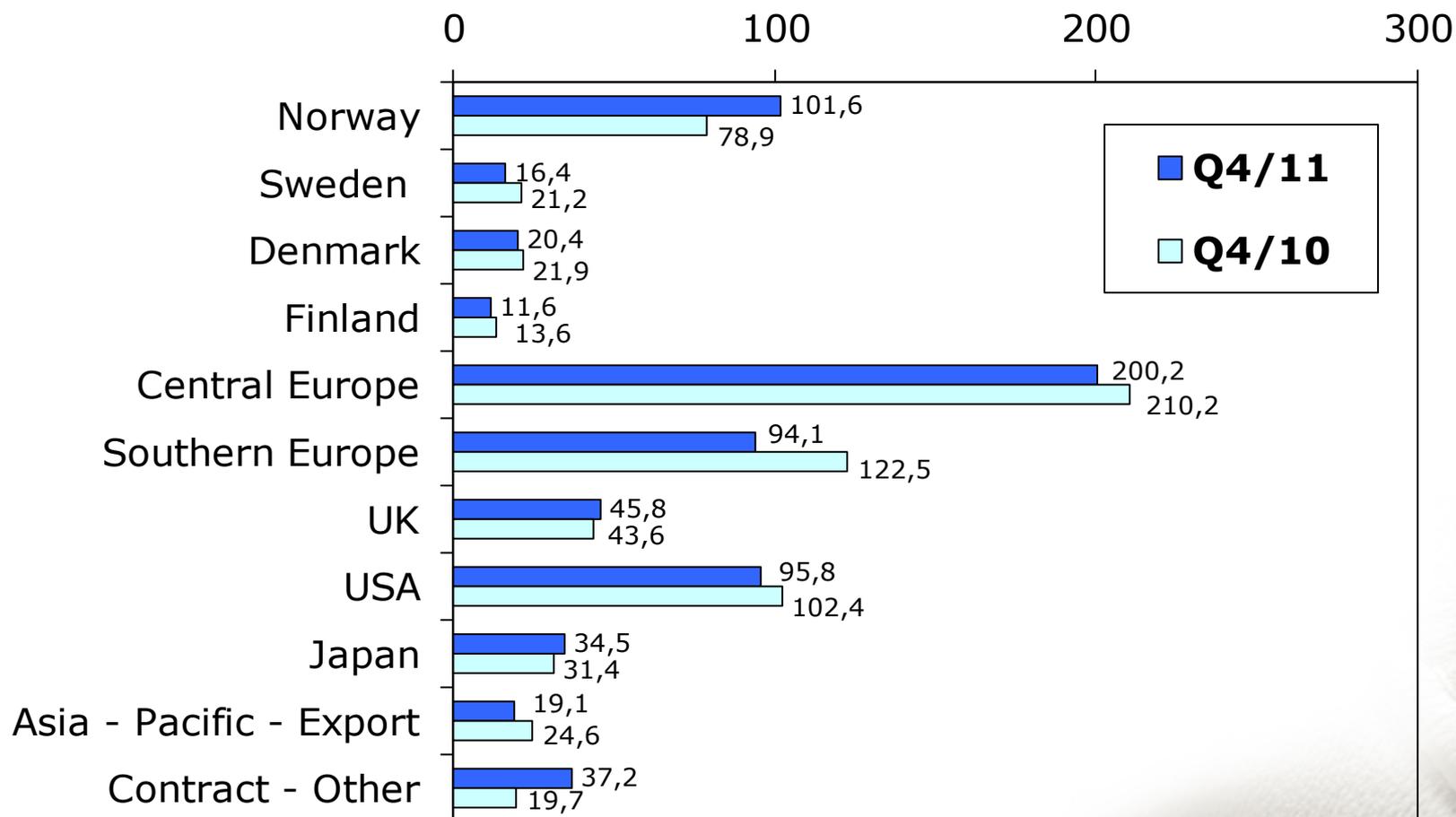
(in local currency)

	<b>Changes 2010 - 2011</b>	<b>Changes Q4 2010 -2011</b>	<b>Changes January 2011-2012</b>
Norway	+ 3 %	+ 8 %	+ 40 %
Sweden	- 24 %	- 25 %	- 18 %
Denmark	- 5 %	+ 11 %	- 16 %
Finland	+ 14 %	0 %	- 26 %
Central - Europe	+ 3 %	+ 9 %	+ 25 %
Southern - Europe	- 10 %	- 14 %	0 %
UK/Ireland	- 15 %	- 8 %	+ 17 %
USA/Canada	- 2 %	0 %	- 2 %
Japan	+ 13 %	+ 21 %	- 8 %
Asia and Pacific	+ 39 %	+ 57 %	- 56 %
<b>Total</b>	<b>- 1 %</b>	<b>+ 3 %</b>	<b>+ 7 %</b>

## Operating revenue per market (NOK mill.)



## Operating revenue per market – Q4 (NOK mill.)



## Operating revenue per market (Mill. NOK)

	<b>Changes 10 - 11</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>
Norway	+ 9.4 %	358.2	348.7	372.3	319.4
Sweden	- 16.8 %	57.8	69.5	47.8	54.7
Denmark	- 15.2 %	87.4	103.1	111.1	133.7
Finland	+ 7.9 %	47.9	44.4	21.4	22.8
Central - Europe	- 7.7 %	746.4	808.9	720.8	729.2
Southern - Europe	- 15.5 %	365.3	432.4	372.5	424.0
UK/Ireland	- 10.9 %	193.5	217.1	198.0	239.3
USA/Canada	+ 0.3 %	511.1	509.5	441.2	504.4
Japan	+ 12.0 %	129.5	115.5	105.0	85.7
Export - Others	+ 11.5 %	172.9	134.2	91.1	101.6
Contract	+ 2.5 %	87.6	85.5	106.7	58.3
<b>Total</b>	<b>- 3.9 %</b>	<b>2,757.6</b>	<b>2,868.8</b>	<b>2,587.9</b>	<b>2,673.1</b>

## Coming events:

- 10 May 2012: Announcement of Q1/12 result and Ordinary General Assembly
- 11 May 2012: Presentation of Q1/12 result
  
- 15 August 2012: Announcement of Q2/12 result
- 16 August 2012: Presentation of Q2/12 result (incl.webcast)
  
- 12 November 2012: Announcement of Q3/12 result
- 13 November 2012: Presentation of Q3/12 result

All presentations are held in Oslo, at Hotel Continental.(08.00 a.m).

Questions?

## Board of Directors

- Olav Kjell Holtan - Chairman
- Kjersti Kleven – Vice Chairman
- Gry Hege Søsnes
- Stian Ekornes
- Nora Förisdal Larssen

### Employee Representatives:

- Arnstein Johannesen
- Tone Helen Hanken
- Atle Berntzen

## Group Management IR-Contacts

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Phone: +47 70 25 52 22  
Mobile: +47 97 11 19 79
- CFO: Robert Svendsen  
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Phone: +47 70 25 52 13  
Mobile: +47 91 89 50 24